**Consolidated Financial Statements** 

December 31, 2016 and 2015



### **Independent Auditors' Report**

### Board of Directors Acumen Fund, Inc.

We have audited the accompanying consolidated financial statements of Acumen Fund, Inc. and Subsidiaries ("Acumen"), which comprise the consolidated statements of financial position as of December 31, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of Acumen Capital Markets I, LP, which statements reflect total assets constituting 10% of consolidated total assets at December 31, 2016 and 2015, and total revenues constituting 0% of consolidated total revenues for each of the years then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Acumen Capital Markets I, LP, is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, based on our audits and the report of the other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Acumen Fund, Inc. and Subsidiaries as December 31, 2016 and 2015 and the consolidated changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Report on Supplementary Information

PKF O'Connor Davies, LLP

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The schedules on pages 22-24 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and has not been subjected to the auditing procedures applied in the audits of the consolidated financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

May 23, 2017

### Consolidated Statements of Financial Position

	December 31		
	2016	2015	
ASSETS			
Operating Assets			
Cash and cash equivalents	\$ 39,082,487	\$ 33,993,645	
Contributions and pledges receivable, net	17,526,672	20,828,308	
Interest receivable	2,320	8,578	
Accounts and other receivables	76,815	516,208	
Prepaid expenses and other assets	683,991	380,166	
Interest in charitable remainder trust	407,281	379,533	
Property and equipment, net	666,474	570,284	
Security deposits	313,889	348,294	
Total Operating Assets	58,759,929	57,025,016	
Portfolio Assets			
Cash and cash equivalents	578,351	1,559,008	
Certificates of deposit	294,070	294,048	
Interest and dividend receivable	923,072	1,375,809	
Taxes receivable	1,210	-	
Program related equity investments, net	53,095,880	42,981,304	
Program related loans receivable, net	10,652,450	11,697,913	
Total Portfolio Assets	65,545,033	57,908,082	
Total Assets	\$ 124,304,962	\$ 114,933,098	
LIABILITIES AND NET ASSETS			
Liabilities			
Accounts payable and accrued expenses	\$ 926,451	\$ 506,561	
Accrued salaries and related expenses	731,477	1,011,372	
Taxes payable on foreign loan interest income	3,278	1,319	
Deferred income	1,083,511	879,847	
Notes payable	4,290,708	4,937,297	
Total Liabilities	7,035,425	7,336,396	
Net Assets			
Unrestricted			
Operating	15,553,635	18,323,365	
Portfolio funds	65,545,033	57,908,082	
Noncontrolling limited partners' interests			
in Acumen Capital Markets I, LP	4,266,471	4,596,378	
Total Unrestricted	85,365,139	80,827,825	
Temporarily restricted	31,904,398	26,768 <u>,</u> 877	
Total Net Assets	117,269,537	107,596,702	
	\$ 124,304,962	\$ 114,933,098	
ee notes to consolidated financial statements	<del></del>		

### Consolidated Statement of Activities Year Ended December 31, 2016

	U	Inrestricted	-	Temporarily Restricted		Total
SUPPORT AND REVENUE	-					
Operating Support and Revenue						
Contributions	\$	8,413,728	\$	21,539,498	\$	29,953,226
Provision for uncollectible pledges		(28,228)		(40,000)	·	(68,228)
In-kind contributions		1,226,202		-		1,226,202
Program fees		563,081		139,313		702,394
Investment income		348,104		-		348,104
Change in value of charitable remainder trust		-		27,748		27,748
Other income		583,101		-		583,101
Net assets released from restrictions		8,756,399		(8,756,399)		-
Total Operating Support and Revenue	_	19,862,387		12,910,160		32,772,547
Portfolio Revenue (Losses)						
Interest and dividend income, program						
related investments		391,849		-		391,849
Realized loss on equity investments		(226,358)		-		(226,358)
Realized debt portfolio gains		(210,571)		-		(210,571)
Provision for losses		(3,155,599)		-		(3,155,599)
Other portoflio investment expenses		-		-		-
Net assets released from restrictions		7,774,639		(7,774,639)		
Total Portfolio Revenue (Losses)		4,573,960		(7,774,639)		(3,200,679)
Total Support and Revenue		24,436,347	_	5,135,521		29,571,868
EXPENSES						
Program Expenses						
Portfolio management		8,211,891		_		8,211,891
Outreach, impact and communications		4,988,602		-		4,988,602
Leadership		1,744,036		_		1,744,036
Total Program Expenses		14,944,529	_	<del></del>	_	14,944,529
Supporting Expenses		1 1,0 1 1,020	_			11,011,020
Management and general		2,780,840				2,780,840
Fundraising		2,193,982		_		2,780,840
		4,974,822		<u>_</u>		
Total Supporting Expenses				<u>-</u>		4,974,822
Total Expenses		<u> 19,919,351</u>				19,919,351
Change in Net Assets Before Foreign						
Currency Translation Gain		4,516,996		5,135,521		9,652,517
Foreign currency translation gain		20,318				20,318
Change in Net Assets		4,537,314		5,135,521		9,672,835
NET ASSETS						
Beginning of the year		80,827,825	_	26,768,877		107,596,702
End of the year	<u>\$</u>	85,365,139	<u>\$</u>	31,904,398	\$	117,269,537

See notes to consolidated financial statements

### Consolidated Statement of Activities Year Ended December 31, 2015

	U	Inrestricted	-	orarily ricted		Total
SUPPORT AND REVENUE						
Operating Support and Revenue						
Contributions	\$	6,805,184	\$ 16,9	27,500	\$	23,732,684
Provision for uncollectible pledges		(243,834)	(2	61,059)		(504,893)
In-kind contributions		3,076,682		-		3,076,682
Program fees		308,207	1	00,000		408,207
Investment income		108,927		-		108,927
Change in value of charitable remainder trust		-	(	(16,598)		(16,598)
Loss on disposal of assets		(18,383)		-		(18,383)
Other income		32,317				32,317
Net assets released from restrictions	_	7,368,209		68,209)	_	
Total Operating Support and Revenue	_	17,437,309	9,3	881,634		26,818,943
Portfolio Revenue (Losses)		•				
Interest and dividend income, program						
related investments		561,700		-		561,700
Realized loss on equity investments		(91,722)		-		(91,722)
Realized debt portfolio gains		238,747		-		238,747
Provision for losses		(2,273,644)		-		(2,273,644)
Net assets released from restrictions	_	7,867,258	(7,8	367,258)	_	<u>-</u>
Total Portfolio Revenue (Losses)	_	6,302,339	(7,8	867,258)	_	(1,564,919)
Total Support and Revenue		23,739,648	1,5	514,376		25,254,024
EXPENSES						
Program Expenses						
Portfolio management		7,314,180		-		7,314,180
Outreach, impact and communications		3,920,167		-		3,920,167
Leadership	_	1,938,524			_	1,938,524
Total Program Expenses	_	13,172,871			_	13,172,871
Supporting Expenses						
Management and general		3,104,152		-		3,104,152
Fundraising	_	2,379,979				2,379,979
Total Supporting Expenses		5,484,131				5,484,131
Total Expenses		18,657,002				18,657,002
Change in Net Assets Before Foreign						
Currency Translation Loss		5,082,646	1.5	514,376		6,597,022
Foreign currency translation loss		(125,176)	-,-	-		(125,176)
Change in Net Assets		4,957,470	1,5	514,376		6,471,846
NET ASSETS						
Beginning of the year	_	75,870,355	25,2	254,501	_	101,124,856
End of the year	<u>\$</u>	80,827,825	\$ 26,7	768,877	<u>\$</u>	107,596,702

See notes to consolidated financial statements

### Consolidated Statements of Cash Flows

	Year Ended December 31		
	2016	2015	
CASH FLOWS FROM OPERATING ACTIVITIES	2010	2010	
Change in net assets	\$ 9,672,835	\$ 6,471,846	
Adjustments to reconcile change in net assets to net cash	Ψ 3,012,000	ψ 0,471,040	
from operating activities			
Depreciation	283,885	156,705	
Provision for uncollectible pledges and write-offs	68,228	504,893	
Change in interest in charitable remainder trust	(27,748)	16,598	
Foreign currency exchange (gain) loss	(20,318)	125,176	
Loss on disposal of assets	-	18,383	
Realized loss on equity investments	226,358	91,722	
Provision for portfolio losses	3,155,599	2,273,644	
Change in operating assets and liabilities			
Contributions and pledges receivable, net of discount	3,233,408	(4,796,306)	
Interest and dividend receivable	458,995	(92,162)	
Accounts and other receivables	438,183	(447,764)	
Prepaid expenses and other assets	(303,825)	(52,602)	
Accounts payable and accrued expenses	139,995	298,585	
Taxes payable on foreign loan interest income	1,959	(1,961)	
Deferred income	203,664	<u> </u>	
Net Cash from Operating Activities	<u>17,531,218</u>	4,566,757	
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment	(380,075)	(562,337)	
Reinvested interest	(22)	(23)	
Proceeds from sale of program related equity investments	300,000	280,273	
Program related loans made	(2,909,064)	(5,358,472)	
Program related equity investments made	(11,941,378)	(11,886,105)	
Repayment of program related loans	2,119,690	3,600,944	
Security (deposits) refunds	34,405	(284,194)	
	(12,776,444)	(14,209,914)	
Net Cash from Investing Activities	(12,110,444)	(14,200,014)	
CASH FLOWS FROM FINANCING ACTIVITIES			
Principal payments on notes payable	(646,589)	_	
Net Change in Cash and Cash Equivalents	4,108,185	(9,643,157)	
CASH AND CASH EQUIVALENTS			
Beginning of year	35,552,653	45,195,810	
End of year	\$ 39,660,838	\$ 35,552,653	
SUPPLEMENTAL CASH FLOWS INFORMATION			
Cash paid for taxes	\$ 70,198	\$ 93,652	
Cash paid for interest	390,471	-	

See notes to consolidated financial statements

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 1. Organization and Tax Status

Acumen Fund, Inc., a not for profit organization, aims to elevate the lives of the poor by building financially sustainable and scalable organizations (non-profit and for-profit) that deliver affordable, critical goods and services. A disciplined process is adhered to in selecting and managing its philanthropic investments as well as in measuring the end result. Acumen Fund, Inc. manages six portfolio areas of expertise, focused on global social needs: (i) Health, (ii) Housing (iii) Water & Sanitation, (iv) Energy, (v) Agriculture and (vi) Education. In addition, Acumen Fund, Inc. runs a leadership program that consists of a global and three regional fellows programs to identify, network and support social change leaders. Acumen Fund, Inc. also focuses on dissemination of ideas, particularly around insights for impact measurement of its work and awareness raising of its approaches to tackling poverty. Acumen Fund, Inc. is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, and has been classified as an organization that is not a private foundation.

In addition to managing its global operations from its New York office, Acumen Fund, Inc. formed Acumen Advisory Services India Private Limited ("Acumen India") and Acumen Fund Pakistan (a Pakistan company) ("Acumen Pakistan"); subsidiaries which manage regional operations. Acumen India is a corporation of which Acumen Fund, Inc. owns 99.9%. In addition, Acumen Trust, an Indian not-for-profit public charitable trust, was formed to accept local donations to support certain of our programs. Its board and officers are comprised of Acumen staff. Acumen Pakistan is a company limited by guarantee incorporated in Pakistan under section 42 of the Companies Ordinance, 1984, which is the equivalent to a 501(c)(3) public charity in the United States. Acumen Fund, Inc. has the right to appoint a majority of the Board of Directors of Acumen Pakistan which comprises of two directors appointed by Acumen Fund, Inc. under the Amended Affiliation and Funding Agreement dated May 2014 and three directors elected by its members. In 2013, Acumen Fund, Inc. formed Acumen Canada, a registered charitable organization in Canada in which Acumen Fund, Inc. is the sole executive and voting member. The Board of Directors is appointed by Acumen Fund, Inc. as executive member and includes Acumen Fund, Inc. employees and outside individuals.

In December 2008, Acumen Fund, Inc. formed a Delaware limited partnership, Acumen Capital Markets I, LP ("ACM"), in which it serves as general partner and manager. ACM makes portfolio investments consistent with and as an extension of Acumen Fund, Inc.'s charitable activities. For income tax purposes, partners report their respective portions of ACM income and expense in their income tax returns.

In October 2014, Acumen Fund, Inc. formed two Delaware entities - Acumen Capital Partners LLC ("ACP") and Acumen Capital Markets Investments LLC ("ACMI"). Acumen Fund, Inc. owns 100% of ACP, which was organized to be the fund manager for an early-stage growth fund that is currently being raised. ACP owns 100% of ACMI, which was set up to hold shares in such fund through which the fund will distribute a portion of the profit, known as "carry". ACP and ACMI began financial activities in 2016.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 1. Organization and Tax Status (continued)

ACP elected to be taxed as a corporation for income tax purposes; ACMI elected to be taxed as a partnership for US income tax purposes. In March 2015, a private limited liability company was formed under the laws of Mauritius, named KawiSafi Ventures Limited ("KawiSafi"). KawiSafi is the entity formed to be the aforementioned early-stage growth fund. ACP owns 100% of KawiSafi, holding management shares. KawiSafi has elected to be treated as partnership for US income tax purposes. KawiSafi had no financial activity in 2016 and 2015.

### 2. Summary of Significant Accounting Policies

### Principles of Consolidation

The accompanying consolidated financial statements of Acumen Fund, Inc. include the accounts of Acumen Fund, Inc., Acumen India, Acumen India Trust, Acumen Pakistan, Acumen Canada, ACP and ACM and are collectively referred to as Acumen.

All significant intercompany account balances and transactions have been eliminated in consolidation.

### Basis of Presentation and Use of Estimates

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

### Cash and Cash Equivalents

Acumen considers all highly liquid investments available for operations, with a maturity of three months or less at the time of purchase to be cash equivalents.

### Fair Value of Financial Instruments

Acumen follows U.S. GAAP guidance on *Fair Value Measurements* which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 2. Summary of Significant Accounting Policies (continued)

### Contributions and Pledges Receivable

Contributions and unconditional promises to give are recorded as support when received and are classified as unrestricted, temporarily restricted, or permanently restricted support.

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using rates applicable to the years in which the promises are received and consider market and credit risk as applicable. Amortization of the discounts and changes in allowance for doubtful accounts are included in contribution support in the consolidated statements of activities.

### Allowance for Doubtful Accounts

An allowance for doubtful accounts is established for contributions receivable where there exists doubt as to whether amounts will be fully collected. The determination of this allowance is an estimate based on Acumen's historical experience, review of account balances and expectations relative to collections.

### Property and Equipment

Property and equipment are stated at cost. Acumen capitalizes all purchases of property and equipment greater than \$1,000. Depreciation is computed using the straight-line method over the estimated useful life of the assets, which are 2 to 3 years for leasehold improvements and 3 to 5 years for furniture, computer equipment and website development.

### Net Asset Presentation

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of Acumen and changes therein are classified as unrestricted or temporarily restricted. Unrestricted amounts are those currently available for use in Acumen's operations. Temporarily restricted amounts are those which are stipulated by donors for specific operating purposes. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. All contributions are considered available for unrestricted use, unless specifically restricted by the donor or subject to other legal restrictions.

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 2. Summary of Significant Accounting Policies (continued)

### **In-Kind Contributions**

Donated services are stated in the consolidated financial statements at fair value if those services create or enhance non-financial assets or require specialized skills provided by individuals possessing those skills and that would typically be purchased if not provided by donation.

Donated office space is recorded as in-kind contributions at its estimated fair value. Such donations are reported as unrestricted revenue unless the donors specify a length of time over which the donated space is to be occupied. The contribution is then reported as temporarily restricted, and the restrictions expire evenly over the required period.

### Beneficial Interest in a Charitable Remainder Trust

Acumen has a beneficial interest in a charitable remainder trust. Under the terms of the trust, distributions are made from the trust to designated beneficiaries for the remainder of their lives. The remainder of the assets in the trust will be transferred to Acumen. The trust is held and managed by an independent trustee. As of 2016 and 2015 the value of Acumen's estimated interest in the remainder trusts was approximated using a 7% discount rate over the remaining life expectancy of the income beneficiaries.

### Program Related Equity Investments

Equity investments are reflected at cost less an allowance for impairment in value. Whether a valuation allowance is necessary due to impairment is determined based on various factors, including the enterprise's cash flow from operations and other pertinent factors related to the enterprise's operations and ability to attract additional capital from other investors.

### Program Related Loans Receivable

Loans are carried at an amount equal to the assets transferred if the loans are at the market interest rate applicable to the borrower. If the contractual interest rate is lower than the market rate, the difference between the cash transferred to the borrower and the present value of the contractual payments for the loan at the effective interest rate is recognized as contribution expense.

Each loan is analyzed for significant risk factors and appropriate interest rates are charged (currently ranging from 2% to 19%). Determining whether a valuation allowance is necessary due to impairment is based on various factors, including the debtor's cash flow from operations and other pertinent factors related to the debtor's operations and ability to attract additional capital from other investors. Repayment terms differ for each loan.

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 2. Summary of Significant Accounting Policies (continued)

### **Grant Expense**

Grant expense is recognized at the time a grant is authorized. Grants which are conditional on the recipient fulfilling certain obligations prior to receiving funds are recognized at the time those conditions are satisfied. Grants payable later than one year from the end of a fiscal year are discounted to present value.

### Foreign Currency Translation

The activities of foreign subsidiaries whose functional currencies are other than the U.S. dollar are translated into U.S. dollars using average exchange rates for the period. The net assets of foreign subsidiaries whose functional currencies are other than the U.S. dollar are translated into U.S. dollars using exchange rates as of the consolidated statement of financial position date. The translation gains (losses) are included in the consolidated statement of activities.

### Allocation of Expenses

Certain expenses are allocated to program or supporting services based on management's estimates.

### Reclassifications

Certain amounts from the 2015 consolidated financial statements were reclassified to conform to the 2016 presentation.

### Accounting for Uncertainty in Income Taxes

Acumen recognizes the effect of income tax positions only when they are more than likely than not of being sustained. Management has determined that Acumen has no uncertain tax positions that would require financial statement recognition or disclosure. Acumen is no longer subject to examinations by the applicable taxing jurisdictions for periods prior to December 31, 2013.

### Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the consolidated financial statements through the date that the consolidated financial statements were available to be issued, which date is May 23, 2017.

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 3. Concentration of Credit Risk

Financial instruments that potentially subject Acumen to concentrations of credit risk consist principally of cash and cash equivalents, contributions and pledges receivable, program related portfolio loans and equity investments. At times cash balances held at financial institutions may be in excess of federally insured limits. Acumen also maintains bank accounts in India and Pakistan. There is no insurance on these accounts. Acumen has not experienced any losses on its cash deposits. Concentration of credit risk with respect to contributions and pledges receivable is limited to due to the large number of organizations and individuals composing Acumen's donor database.

Program related portfolio loans receivable and equity investments are associated with projects based in developing countries. As such, the projects and related investments are subject to various uncertainties including, but not limited to, political, commercial and currency risk.

### 4. Contributions and Pledges Receivable

Pledges receivable are shown net of a discount to present value using rates ranging from .4% to 50% on payments due in future years.

Contributions and pledges receivable are due as follows at December 31:

	2016	2015
Due within:		
Up to one year	\$12,526,610	\$16,357,534
One to five years	5,828,920	6,183,717
	18,355,530	22,541,251
Present value discount	(769,080)	(1,326,943)
Allowance for doubtful accounts	(60,000)	(386,000)
Contributions and pledges receivable, net	\$17,526,450	\$20,828,308

Acumen works with the Charities Aid Foundation ("CAF"), a not-for-profit organization providing a range of services to facilitate tax efficient, charitable donations in the United Kingdom. During 2016 and 2015, Acumen received a total of £157,085 or \$210,286 and £101,481 or \$150,344 of charitable donations (net of fees) into an account maintained with CAF, respectively. Throughout 2016 and 2015, CAF transferred £143,466 or \$202,817 and £106,351 or \$157,378 into Acumen's operating bank account. As of December 31, 2016 and 2015, £59,194 or \$72,999 and £45,575 or \$67,519 remained in the Acumen CAF account, respectively.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 5. Fair Value Measurements

Acumen's beneficial interest in charitable remainder trusts is measured at fair value on a recurring basis. The beneficial interest in charitable remainder trusts are Level 3 inputs using the fair value hierarchy.

The following is a reconciliation of the beginning and ending balances for Level 3 assets as of December 31:

	2016	2015
Beginning balance	\$ 379,533	\$ 396,131
Change in present value of beneficial interest in remainder trust	27,748	(16,598)
Ending balance	<u>\$ 407,281</u>	\$ 379,533

### 6. Property and Equipment

Property and equipment consist of the following as of December 31:

	2016	2015
Computer equipment, systems integration		
and website development	\$1,020,364	\$746,768
Leasehold improvements and equipment	509,475	470,345
Furniture	364,635	325,133
	1,894,474	1,542,246
Accumulated depreciation	(1,228,000)	(971,962)
·	\$ 666,474	\$570,284

Depreciation expense for 2016 and 2015 was \$283,885 and \$156,705.

### 7. Program Related Loans Receivable

Program related portfolio loans receivable consist of loans advanced to projects located throughout the developing world related to Acumen's portfolio activities. Loans receivable are carried at a cost of \$15,348,334 and \$17,159,007 less an allowance for uncollectible amounts of \$4,280,620 and \$4,894,751 and a foreign currency translation adjustment of \$415,264 and \$566,343 at December 31, 2016 and 2015.

Contractual interest rates on program related loans at December 31, 2016 and 2015 were equal to the market rates and therefore no contribution expense was recorded.

Acumen assesses the risk of their financing receivables internally as either performing or monitoring. Performing receivables are investments that meet repayment benchmarks on a timely basis. Monitoring receivables are investments that are either behind in their repayment schedules or the overall health of the investee organization is lessened based upon an assessment of the investee.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 7. Program Related Loans Receivable (continued)

The following is the recorded investment in financing receivables using Acumen's internally assigned credit quality indicators:

,	2016					
	Performing	Monitoring	Total			
Health	\$ 1,206,600	\$ 89,055	\$ 1,295,655			
Agriculture	5,114,115	444,558	5,558,673			
Energy	794,046	27,756	821,802			
Housing	1,350,287	-	1,350,287			
Education	1,841,297	-	1,841,297			
FinTech	150,000	-	150,000			
Other	50,000		50,000			
	\$ 10,506,345	\$ 561,369	11,067,714			
Foreign currency translation adjustment			(415,264)			
			\$ 10,652,450			
		2015				
	Performing	2015 Monitoring	Total			
I to a We		Monitoring				
Health	\$ 1,081,600	Monitoring \$ 189,055	\$ 1,270,655			
Agriculture	\$ 1,081,600 3,925,320	Monitoring \$ 189,055 2,565,713	\$ 1,270,655 6,491,033			
Agriculture Energy	\$ 1,081,600 3,925,320 1,902,658	Monitoring \$ 189,055 2,565,713 138,779	\$ 1,270,655 6,491,033 2,041,437			
Agriculture Energy Housing	\$ 1,081,600 3,925,320 1,902,658 976,480	Monitoring \$ 189,055 2,565,713	\$ 1,270,655 6,491,033 2,041,437 1,090,835			
Agriculture Energy Housing Water and Sanitation	\$ 1,081,600 3,925,320 1,902,658 976,480 363,636	Monitoring \$ 189,055 2,565,713 138,779	\$ 1,270,655 6,491,033 2,041,437 1,090,835 363,636			
Agriculture Energy Housing Water and Sanitation Education	\$ 1,081,600 3,925,320 1,902,658 976,480 363,636 956,660	Monitoring \$ 189,055 2,565,713 138,779	\$ 1,270,655 6,491,033 2,041,437 1,090,835 363,636 956,660			
Agriculture Energy Housing Water and Sanitation	\$ 1,081,600 3,925,320 1,902,658 976,480 363,636 956,660 50,000	Monitoring \$ 189,055 2,565,713 138,779 114,355 -	\$ 1,270,655 6,491,033 2,041,437 1,090,835 363,636 956,660 50,000			
Agriculture Energy Housing Water and Sanitation Education Other	\$ 1,081,600 3,925,320 1,902,658 976,480 363,636 956,660	Monitoring \$ 189,055 2,565,713 138,779	\$ 1,270,655 6,491,033 2,041,437 1,090,835 363,636 956,660 50,000 12,264,256			
Agriculture Energy Housing Water and Sanitation Education	\$ 1,081,600 3,925,320 1,902,658 976,480 363,636 956,660 50,000	Monitoring \$ 189,055 2,565,713 138,779 114,355 -	\$ 1,270,655 6,491,033 2,041,437 1,090,835 363,636 956,660 50,000			

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 7. Program Related Loans Receivable (continued)

The following reflects the activity in the valuation allowance account for 2016 and 2015 by class of financing receivables and the monitored financing receivables related to each balance in the valuation allowance account at December 31:

		2016					
	He	alth	Agr	iculture	E	nergy	Total
Allowance for credit losse	s	,					
Beginning balance	\$2,29	1,749	\$2,	603,002	\$	-	\$4,894,751
Recoveries		_	(	828,665)		<u>-</u>	(828,665)
Provision	10	0,000		3,510		111,024	214,534
Ending balance	\$2,39	1,749	\$1.	777,847	\$	111,024	\$4,280,620
Ending balance, individually				<u> </u>	<del></del>		***************************************
evaluated for impairment		1,749	<b>\$</b> 1,	777,847	\$	111,024	\$4,280,620
Financing receivables							
Ending balance	<u>\$2,48</u>	0,805	<u>\$2,</u>	222,404	\$	138,779	<u>\$4,841,988</u>
Ending balance, individually			• •				0.4.0.4.000
evaluated for impairment	<u>\$2,48</u>	0,805	\$2,	222,404	\$	138,779	<u>\$4,841,988</u>
				2015			
					-	Vater and	<b>T</b> (.)
Allowance for credit losses	Health	Agricult	ure	Housing		Sanitation	Total
Beginning balance	\$2,405,898	\$ 997,	978	\$ 962,00	0 \$	119,789	\$4,485,665
Recoveries	(214,149)	(2,	961)	(962,00		<b>.</b>	(1,179,110)
Provision	100,000	1,455,	<u>511</u>		<del>-</del> -	32,685	1,588,196
Ending balance	\$2,291,749	<u>\$2,450,</u>	528	\$	<u>-</u> \$	152,474	\$4,894,751
Ending balance, individually evaluated for impairment	\$2,291,749	\$2,450,	528	\$	- \$	152,474	\$4,894,751
evaluated for impairment	Ψ2,201,110	Ψ2,100,	<u></u>	<u>Ψ</u>	_ ≚	102,	<u> </u>
Financing receivables							
Ending balance	<u>\$2,480,805</u>	\$4,129,	951	\$	<u>-</u>	152,474	\$6,763,230
Ending balance, individually evaluated for impairment	\$2,480,805	\$4,129,	951	\$	<u>- \$</u>	152,474	\$6,763,230

All impaired loans at December 31, 2016 and 2015 are included in the ending balance of financing receivables.

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 7. Program Related Loans Receivable (continued)

The following is an analysis by class of the past due program related portfolio loans as of December 31:

			2	2016		
	30-59	60-89	Greater			Total
	Days	Days	Than	Total		Financing
	Past Due	Past Due	90 days	Past Due	Current	Receivable
Health	\$ -	\$ -	\$ 2,480,805	\$2,480,805	\$ (1,185,150)	\$ 1,295,655
Energy	7,304	7,304	29,216	43,824	777,978	821,802
Agriculture	61,011	61,01 <b>1</b>	1,648,923	1,770,945	3,787,728	5,558,673
Total	\$ 68,315	\$ 68,315	\$4,158,944	\$4,295,574	\$ 3,380,556	\$ 7,676,130
			2	2015		
	30-59	60-89	Greater			Total
	Days	Days	Than	Total		Financing
	Past Due	Past Due	90 days	Past Due	Current	Receivable
Health	\$ 30,000	\$ 50,000	\$ 1,554,585	\$1,634,585	\$ (363,930)	\$ 1,270,655
Water	7,304	7,304	-	14,608	2,026,829	2,041,437
Agriculture	61,090	61,090	921,359	1,043,539	5,447,494	6,491,033
Total	\$ 98,394	\$ 118,394	\$ 2,475,944	\$2,692,732	\$ 7,110,393	\$ 9,803,125

Expected repayments (exclusive of provisions for conversion to equity positions in the project) are as follows:

2017	\$ 4,746,130
2018	727,769
2019	1,745,695
2020	563,284
2021	179,217
2022 and thereafter	2,690,355
	\$10,652,450

### 8. Program Related Equity Investments

Program related equity investments consist of funds invested for equity positions in business enterprises in connection with Acumen's portfolio activities. Equity investments are carried at cost of \$65,506,975 and \$52,806,238 less a valuation allowance of \$12,411,095 and \$9,824,934 as of December 31, 2016 and 2015.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 8. Program Related Equity Investments (continued)

Acumen holds a significant ownership percentage in certain of its program related equity investments however it does not have controlling financial or majority voting interest in those investments. The shareholder agreements provide for the original project developer or other third party investors to maintain a controlling majority of the voting rights on the board of directors and for Acumen to maintain only a minority of such rights. Acumen does not heavily participate in the management or direction of ongoing operations or operating decisions. In addition, Acumen's significant ownership percentage in some cases is only temporary and will be diluted at such time the enterprise receives further capitalization from local investors. For these reasons, Acumen does not recognize its share of income and losses (equity method) in its accounting for these investments.

### 9. Changes in Noncontrolling Limited Partners' Interests

The changes in noncontrolling limited partners' interests in ACM are as follows:

	No	Noncontrolling Interest		
Balance January 1, 2015	\$	4,683,089		
Deficiency of revenue over expenses	_	(86,711)		
Balance December 31, 2015		4,596,378		
Deficiency of revenue over expenses		(329,907)		
Balance December 31, 2016	<u>\$</u>	4,266,471		

### 10. Notes Payable

ACM has a promissory note which is to mature December 31, 2018 and security agreement (the "Notes") with certain of its limited partners and others for the purpose of providing investment capital to social entrepreneurs that seek to build viable businesses that serve the poor.

The Notes are unsecured, unguaranteed, and uninsured with a fixed rate of interest of 3% per annum. The interest is payable quarterly if, in the reasonable discretion of the Investment Manager, cash is available for payment at such time. The principal on the Notes and any unpaid interest shall be payable at the end of the term solely out of the assets of ACM. ACM shall have no obligation to pay interest and principal unless it has unencumbered assets sufficient to pay such amounts. The investment Manager shall have no obligation to liquidate assets of ACM or make capital calls to its partners in order to make payments of interest at any time prior to maturity of the Notes.

At December 31, 2016 and 2015, ACM had drawn \$5,270,250, representing 100% of the commitment, and paid down \$896,354 of the Note. \$83,188 of the remaining balance is due to Acumen Fund, Inc. and has been eliminated in consolidation as of December 31, 2016 and 2015.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 11. Temporarily Restricted Net Assets

Temporarily restricted net assets are available for the following at December 31:

	2016	2015
+Acumen Online	\$ 30,242	\$ 149,006
Acumen America	1,984,717	3,829,041
Agriculture	149,402	352,170
CRUT	407,282	379,533
East Africa	54,827	-
Education	1,165,297	1,816,141
ELI!	3,102,550	3,166,217
	7,093,356	448,010
Energy	• •	•
Fellows	90,787	1,482,437
Global Gathering	540,339	-
Health	383,468	522,908
Impact	3,243,927	1,085,439
Kawisafi	7,253,043	4,111,937
Latin America	678,164	1,406,587
Leadership	325,032	791,670
Multi-year	1,133,012	3,544,225
Pakistan	95,192	-
Post Investment	231,239	701,843
Regional Fellows	689,176	-
Robert Wood Johnson	2,334,689	-
Technical Assistance	98,717	321,994
Water & Sanitation	740,658	1,255,779
West Africa	79,282	1,403,940
	\$31,904,398	\$ 26,768,877

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 11. Temporarily Restricted Net Assets (continued)

Temporarily restricted net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose specified by the donor or as a result of the expiration of donor imposed time restrictions as follows:

	2016	2015
+Acumen Online	\$ 828,855	\$ 492,847
Acumen America	651,492	342,500
Agriculture	228,608	324,088
East Africa	149,032	40,000
Education	2,864,647	1,986,731
ELII	597,000	-
Energy	882,982	3,264,833
Fellows	1,170,447	1,267,715
Health	-	870,063
Impact	1,179,334	600,296
Kawisafi	2,746,957	-
Latin America	1,287,300	1,654,201
Leadership	132,680	212,356
Multi-year	1,769,189	1,682,732
Pakistan	17,000	221,769
Pioneer Fund	-	500,000
Post Investment	653,225	695,127
Robert Wood Johnson	607,848	-
SAP	-	545,000
Technical Assistance	100,288	250,690
West Africa	149,032	284,519
Water & Sanitation	515,122	
	\$ 16,531,038	<u>\$ 15,235,467</u>

### 12. In-Kind Contributions

In-kind contributions for the years ended December 31 are as follows:

	20	16		2015
Rent Consulting services	\$	u-	1	382,394 ,656,756
Legal services	_1,22	6,202	_1	,037,532
	<u>\$1,22</u>	6,202	<u>\$3</u>	,076,682

Notes to Consolidated Financial Statements December 31, 2016 and 2015

### 13. Retirement Plan

Acumen Fund, Inc. maintains a 401(k) defined contribution retirement plan covering eligible employees. Acumen Fund, Inc. contributes 3% of the employees' compensation, inclusive of bonuses. Acumen Fund, Inc. plan expenses were \$155,170 and \$142,471 for 2016 and 2015.

### 14. Commitments and Contingencies

### Leases

Acumen occupied its primary office location at no charge under an agreement for donated occupancy which expired on October 31, 2015. The lease was extended on a month to month basis until December 31, 2015. Donated occupancy recognized in the consolidated statements of activities for 2015 totaled \$637,532.

During 2015, Acumen entered into a 10 year and two month noncancelable lease agreement which began on January 1, 2016 and expires on February 28, 2026. The lease agreement calls for monthly fixed payments with a 2.5% annual escalation.

Acumen also occupies office space in connection with its global operations under operating leases. Future minimum annual rental payments for all leases is as follows:

2017	\$	715,173
2018		736,798
2019		595,113
2020		547,343
2021		531,445
2022 and thereafter		2,359,774
	\$:	5,485,646

Rent expense (including donated occupancy in 2015) is recognized on a straight-line basis and totaled \$908,222 and \$980,334 for 2016 and 2015.

### Program Grants, Loans and Investments

The following summarizes Acumen's portfolio disbursements for the years ended December 31:

	2016	2015
	<u></u>	
Loans	\$ 2,909,064	\$ 5,358,472
Equity investments	11,941,378	11,886,105
	\$ 14,850,442	\$ 17,244,577

Notes to Consolidated Financial Statements
December 31, 2016 and 2015

### 14. Commitments and Contingencies (continued)

### Program Grants, Loans and Investments (continued)

Since 2001, Acumen has made portfolio loan and equity disbursements in excess of \$100 million. Together with allocated disbursements approved but not approved as an obligation of approximately \$10.7 million, Acumen's cumulative investments under management total over \$110.7 million.

At December 31, 2016 and 2015, approximately \$1.8 million and \$5.6 million in program disbursements have been committed and remains contingent upon the approval of interim progress reports and statements. Approximately \$2.9 million and \$5.1 million of additional program disbursements were committed in 2016 and 2015. Subsequent disbursements are to be made upon Acumen's satisfaction that recipients have demonstrated progress towards the stated objectives of the disbursements. As such, these amounts have not been recorded in the consolidated financial statements.

### Committed Capital

At December 31, 2016 and 2015, ACM limited partners had a commitment to make program loans or investments of \$10,570,250 and Acumen Fund, Inc. had a commitment to make program loans or investments of \$1,000,000. Acumen Fund, Inc. may draw down these commitments to enable ACM to make investments, to pay fees and expenses or to provide reserves. At December 31, 2016 and 2015, ACM's funded partner commitments amounted to \$9,926,251. The ratio of total contributed capital to total committed capital is 94%.

\* \* \* \* \*

### **Supplementary Financial Information**

December 31, 2016 and 2015

### (with summarized totals at December 31, 2015) Consolidating Schedule of Financial Position December 31, 2016

Operating Assets
Cash and cash equivalents
Contributions and pledges receivable, net
Interest receivable

Investment in subsidiaries
Loans to subsidiaries
Accounts and other receivables
Prepaid expenses and other assatis
Interest in charitable remainder frust
Property and equipment, net
Security deposits
Total Operating Assets

2015 Total	\$ 33,993,645 20,828,308 8,578	516,208 380,166 379,533 570,284	57,025,016	294,048 1,375,809 - 42,981,304 11,697,913 57,908,082	\$ 114,933,098	\$ 506,561 1,011,372 1,319 879,847 4,937,297	7,336,396	18,323,365 57,908,082	80,827,825 26,768,877	, , ,	107,596,702	\$ 114,933,098
2016 Total	\$ 39,082,487 17,526,672 2,320	76,815 683,991 407,281 666,474	58,759,929	294,070 923,072 1,210 53,095,880 10,652,450 65,545,033	\$ 124,304,962	\$ 926,451 731,477 3,278 1,083,511	7,035,425	15,553,635	4,266,471 85,365,139 31,904,398		117,269,537	\$ 124,304,962
Eliminating Entries		(1,630,538) (7,630,538)	(2,881,497)	(1,000,000) (1,000,188) (1,083,188)	\$ (3,964,685)	\$ (1,124,464) - - (753,054) (83,188)	(1,960,706)	(6,566,830)	5,015,064	(344,572) (1,643,011) (5,031,460)	(2,003,979)	\$ (3,964,685)
Capital Partners	\$ 26,309		26,309		\$ 26,309	\$ 70,166	70,166	(43,857)	(43,857)		(43,857)	\$ 26,309
Acumen Canada	\$ 431,586 9,670		441,256	1 1 1 1 1 1	\$ 441,256			441,256	441,256		441,256	\$ 441,256
Capital Markets I, LP	\$ 1,341,543		1,341,543	383,875 5,728,447 2,286,289 8,398,611	\$ 9,740,154	\$ 334,798	4,708,694	1 1		5.031.460	5,031,460	\$ 9,740,154
Acumen Pakistan	\$ 137,884 -	8,299 28,494 42,636	218,444	8,046 1,210 440,720 790,419 1,448,179	\$ 1,666,623	\$ 154,495 36,254 753,054	943,803	(1,505,899) 1,448,179	(57,720)	780,540	722,820	\$ 1,666,623
Acumen India Trust	\$ 593,904	977 977 9,319	613,029		\$ 613,029	\$ 2,560 (309) - 1,083,511	1.085.762	(530,490)	(530,490)	(8,561) 66,318	(472,733)	\$ 613,029
Acumen India	\$ 1,006,590 2,310	330,990 134,697 135,129	1,559,128		\$ 1,559,128	\$ 72,406 43,957	116,363	293,479	293,479	353,133 796,153	1,442,765	\$ 1,559,128
Total	\$ 35,544,671	500,559 756,000 1,368,064 519,823 407,281 579,390	57,441,717	294,070 531,151 - 47,926,713 7,658,930 56,781,431	\$ 114,223,148	\$ 1,416,490 651,575 3,278	2,071,343	23,465,976 56,781,431	31,904,398	,	112,151,805	\$ 114,223,148
Temporarily Restricted	\$ 14,423,099 17,074,018	407,281	31,904,398		\$ 31,904,398	, , , , , , , , , , , , , , , , , , ,			31,904,398		31,904,398	\$ 31,904,398
Unrestricted	\$ 21,121,572 442,984	500,959 750,000 1,368,064 519,823 679,390	25,537,319	294,070 531,151 - 47,926,713 7,658,930 56,781,431	\$ 82,318,750	\$ 1,416,490 651,575 3,278	2,071,343	23,465,976 56,781,431	80,247,407		80,247,407	\$ 82,318,750

Program related portfolio equity investments, net Program related portfolio loans receivable, net Total Portfolio Assets

Interest and dividend receivable Taxes receivable

Portfolio Assets
Cash and cash equivalents
Certificates of deposit

Accounts payable and accrued expenses
Accured salaries and related expenses
Taxes payable on foreign loan interest income
Deferred income
Intercompany loan
Notes payable

LIABILITIES AND NET ASSETS

Liabilities

Operating
Portfolio funds
Noncontrolling limited partners' interests
in Acumen Capital Markets I, LP

Net Assets (Deficit) Unrestricted **Total Liabilities** 

Total Unrestricted Temporarily restricted

Contributed capital Stockholder's equity Partners' capital Total Net Assets (Deficit)

Consolidating Schedule of Activities Year Ended December 31, 2016 (with summarized totals for the year ended December 31, 2015)

	Eliminating 2016 2015 Entries Total Total		\$ (228,260) \$ 29,953,226 \$ 23,732,684		- 1,226,202 3,076,682					583 104 35 347		(1.965.025) 32.772.547 26.818.943		(7,423) 391,849 561,700	(226.358)		0		(7,423) (3,200,679) (1,564,919)	29.571.868				(1,471,111) 8,211,891 7,314,180		1,744,036	(1,471,111) 14,944,529 13,172,871		2,780,840 3,104,152		14 471 1111 10 010 061 10 657 000	100'010'01	(501 337) 9.652.517 6.597.022	0,000,000	20,318	(503,556) 9,672,835 6,471,846		(1,500,423) 107,596,702 101,124,856	\$ (2,003,979) \$ 117,269,537 \$ 107,596,702
Acumen	Capital Partners		ا ج	,	•	398,404	•	•	•	,	,	398,404		1		,	,	*	'	398,404				442,261	1		442,261		•		190 000	115,50	(43.857)	(120/21)		(43,857)			\$ (43,857)
	Acumen Canada		\$ 213,411	,		•	•	•	,	٠	•	213,411		•	•	•	٠	•		213,411				•	•		1		•		'		213 411	, )	•	213,411		227,845	\$ 441,256
Acumen	Capital Markets I, LP		' <del>У</del>	•	•	•	149,061		•	•	•	149,061		•		•	•	•	'	149,061				511,745	•	1	511,745		•		544 745		(362.684)	/1 605)	(1,090)	(364,379)		5,395,839	\$ 5,031,460
	Acumen Pakistan		\$ 382,697	•	1	•	60,758	•	•	17.574	,	461,029		54,649	•	1	•	•	54,649	515,678				482,816	27,320	207,183	717,319	000	105,992	248 920	063 140		(447,471)	5 537	100'0	(441,934)		1,164,754	\$ 722,820
	Acumen India Trust		\$ 5,666	•		•	28,828	•	•	•	i	34,494		•	•	•	٠	•	1	34,494				14,856	' !	264,928	279,784	1	80C'1	1 500	281 373	20107	(246.879)	(300)	(SOS)	(247,188)		(225,545)	\$ (472,733)
,	Acumen		\$ 228,260	•	,	1,233,208	23,653	•	,	•	•	1,485,121		•	,	•	•	•	•	1,485,121				849,954	67,161	15,264	932,379	0.00	52,457	247 676	1 180 055	200011	305.066	(75,077)	(20,07)	278,989		1,163,776	\$ 1,442,765
ا شد	Total		\$ 29,351,452	(68,228)	1,226,202	807,547	85,804	27,748		565,527	•	31,996,052		344,623	(226,358)	(210,571)	(3,155,599)		(3,247,905)	28,748,147				7,381,370	4,894,121	1,256,661	13,532,152	07077	2,474,040	4 470 727	18 011 879		10.736.268	45.081	40,00	10,781,349		101,370,456	\$ 112,151,805
Acumen Fund, Inc.	Restricted		\$ 21,539,498	(40,000)	• !	139,313	•	27,748		•	(8,756,399)	12,910,160		•	•	•	1	(7,774,639)	(7,774,639)	5,135,521				•	•	1	'		•				5.135.521	1	1	5,135,521		26,768,877	\$ 31,904,398
	Unrestricted		\$ 7,811,954	(28,228)	1,226,202	668,234	85,804			565,527	8,756,399	19,085,892		344,623	(226,358)	(210,571)	(3,155,599)	7,774,639	4,526,734	23,612,626				7,381,370	4,894,121	1,256,661	13,532,152	474.0	2,474,040	A A70 797	18.011.879		5.600.747	45 DB-1	90,04	5,645,828		74,601,579	\$ 80,247,407
	SUPPORT AND REVENUE	Operating Support and Revenue	Contributions	Provision for uncollectible pledges	In-Kind contributions	Program tees	Investment income	Change in value of charitable remainder trust	Loss on disposal of assets	Other income	Net assets released from restrictions	Total Operating Support and Revenue	Portfolio Revenue (Losses)	Interest and dividend income, program related investments	Realized loss on equity investments	Realized debt portfolio losses	Provision for losses	Net assets released from restriction	Total Portfolio Revenue (Losses)	Total Support and Revenue	=	EXPENSES	Program Expenses	Portfolio management	Outreach, impact and communication	Leadership	Total Program Expenses	Supporting Expenses	Managerien and general	Take Discontinuity	Total Supporting Experises	Channa in Not Acade Dofore Coming Communication	Charge in Net Assets before roteign currency Translation Gain (Loss)	(cool) dies makeladest te deserte	Foreign currency translation gain (toss)	Change in Net Assets	NET ASSETS (DEFICIT)	Beginning of the year	End of the year

Consolidated Schedule of Functional Expenses For the Year Ended December 31, 2016 (with summarized totals for the year ended December 31, 2015)

		Prc	Program Services	ervices						
		Outreach,	ج.							
	Portfolio	Impact and	pu				Management		2016	2015
	Management	Communications	ations	Leadership	  -	Total	and General	Fundraising	Total	Total
Salaries	\$ 3.610,722	\$ 2,08	2,084,460	\$ 713,749	<del>6</del> О	6,408,931	\$ 1,404,402	\$ 1,373,967	\$ 9,187,300	\$ 8,766,531
Payroll taxes and employee benefits	556,430		346,793	114,491	<del></del>	1,017,714	240,754	241,137	1,499,605	1,376,952
Professional fees	183,318	က	30,873	153,330	0	367,521	190,176	21,764	579,461	625,792
Consulting fees	902,210	1,00	1,008,212	289,307	7	2,199,729	56,637	61,811	2,318,177	1,342,243
Program grants	537,912		81,215			619,127	•	•	619,127	226,943
Donated professional services	1,074,986					1,074,986	151,216	•	1,226,202	2,694,288
Donated space	•		,			•	1	•	1	637,531
ravel	328.796	23	233,638	186,596	စ္	749,030	136,662	85,760	971,452	928,283
Meetings	18,451	99	601,111	138,803	က္	758,365	69,093	15,903	843,361	357,493
Marketing material	1,079	#	114,939	8,022	77	124,040	7,860	8,005	139,905	128,338
Fechnology expenses	116,073	_	79,404	18,369	g g	213,846	80,829	85,250	379,925	257,806
elephone	81,007	υ	51,505	10,484	4	142,996	28,437	27,777	199,210	180,082
Office supplies, printing and postage	51,722	8	23,019	6,883	g	81,624	13,415	13,624	108,663	120,996
Occupancy	326,456	18	187,637	58,605	īΣ	572,698	198,486	137,038	908,222	342,803
nsurance	41,636	_	13,945	2,376	9	57,957	8,611	10,164	76,732	83,568
investment fees and bank charges	175,001	n	38,790	24,968	ထ္ထ	238,759	54,042	56,632	349,433	232,816
Foreign corporate fax expense	53,940				ı	53,940	85,613	1	139,553	25,333
Miscellaneous	68,397	_	17,081	2,803	ღ	88,281	ı	857	89,138	174,189
Total Expenses before depreciation	8,128,136	4,91	4,912,622	1,728,786	199	14,769,544	2,726,233	2,139,689	19,635,466	18,501,987
Depreciation	83,755	7	75,980	15,250	ା ରୀ	174,985	54,607	54,293	283,885	155,015
Total Expenses	\$ 8,211,891	\$ 4,98	4,988,602	\$ 1,744,036		\$ 14,944,529	\$ 2,780,840	\$ 2,193,982	\$ 19,919,351	\$ 18,657,002